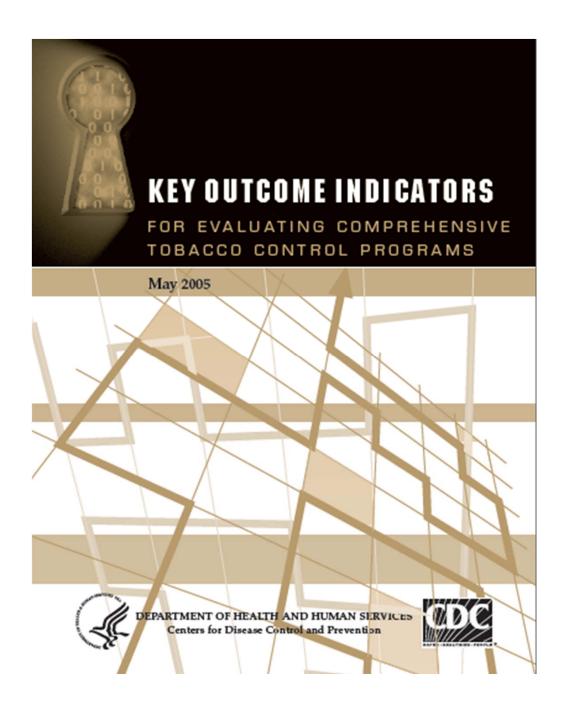
The Component Model of Infrastructure (CMI): An Infrastructure Model for Evaluating Tobacco Control Programs

René Lavinghouze, CDC's Office on Smoking and Health Patricia Rieker, Boston University and Harvard Medical School Kim Snyder, ICF International Paul Davis, Washington State Tobacco Control Program Poster #352, August 2012



We have outcome measures and know where we are going...



...Best
Practices tell
us how to get
there...



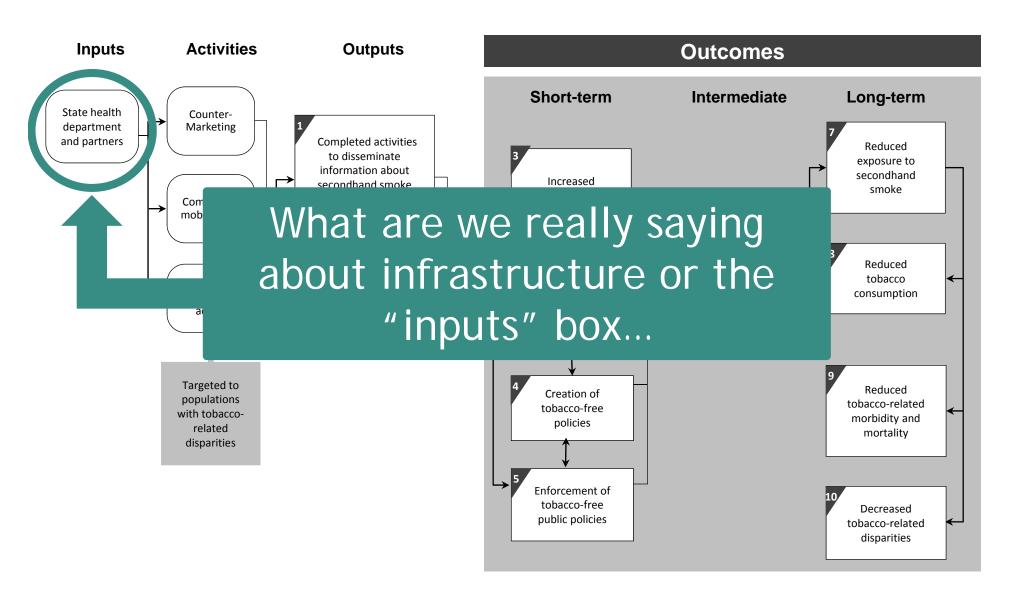
for Comprehensive Tobacco Control Programs

October 2007





Eliminating Nonsmokers' Exposure to Secondhand Smoke



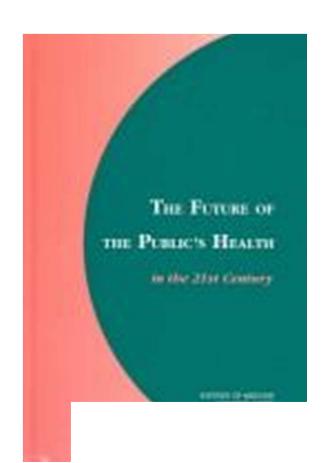


Are our achievements sustainable? Can tobacco control programs weather the storm?



Public health's thoughts on infrastructure...

"DHHS should develop a comprehensive investment plan for a strong public health infrastructure at all levels with a timetable, clear performance measures, and regular progress reports to the public."





OVERVIEW OF STATE ASSIST PROGRAMS

In California our biggest challenge has not been the anti-smoking advertising created with cigarette excise tax dollars.

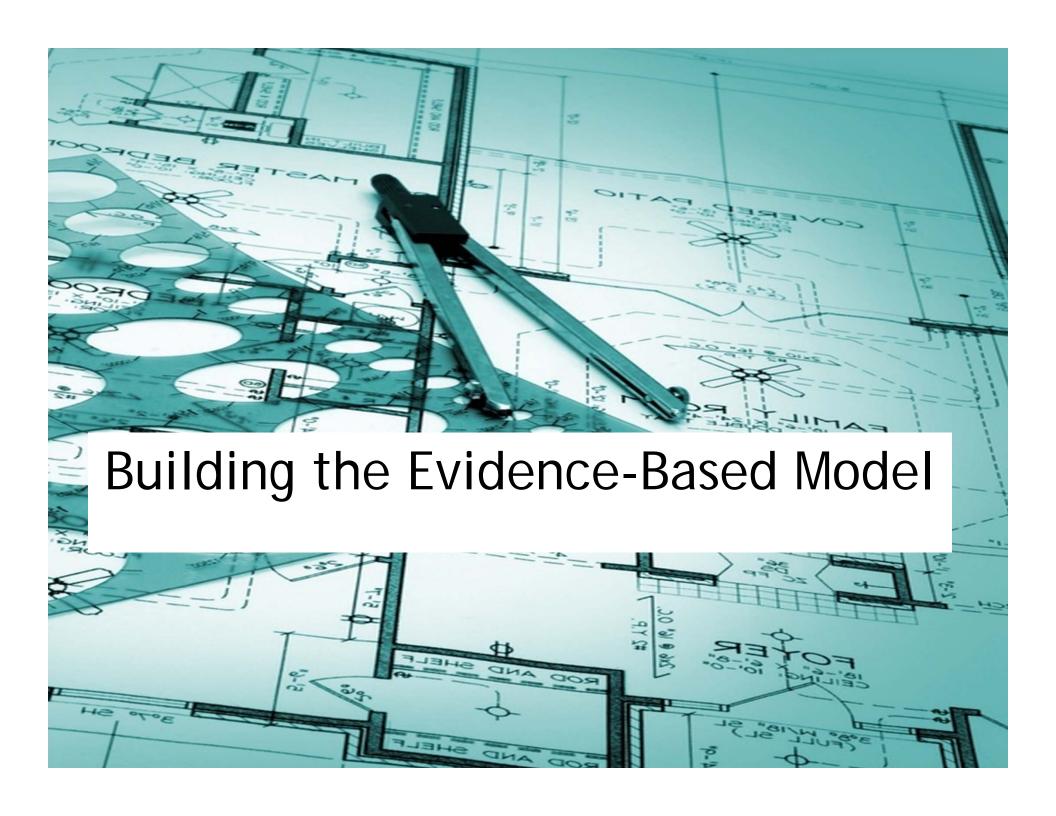
Rather, it has been the creation of an anti-smoking infrastructure, right down to the local level. It is an infrastructure that for the first time has the resources to tap into the anti-smoking network at the national level. And to take advantage of the experiences and the expertise of people like Michael Pertschuk.

The ASSIST program has the potential to replicate our California experience in 17 other states.

It will provide additional dollars to the national anti-smoking movement.

Michael Pertschuk's Advocacy Institute -- the strategic planner for the anti-smoking community -- is getting \$1.6 million for "training, design, media advocacy and information services."

On top of that, virtually every one of the 17 successful proposals to the National Cancer Institute say they will use some of their funds to purchase subscriptions to Pertschuk's antismoking computer information network.

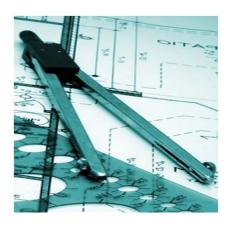




OSH CPPW Evaluation

What does success look like that drives policy and environmental change?

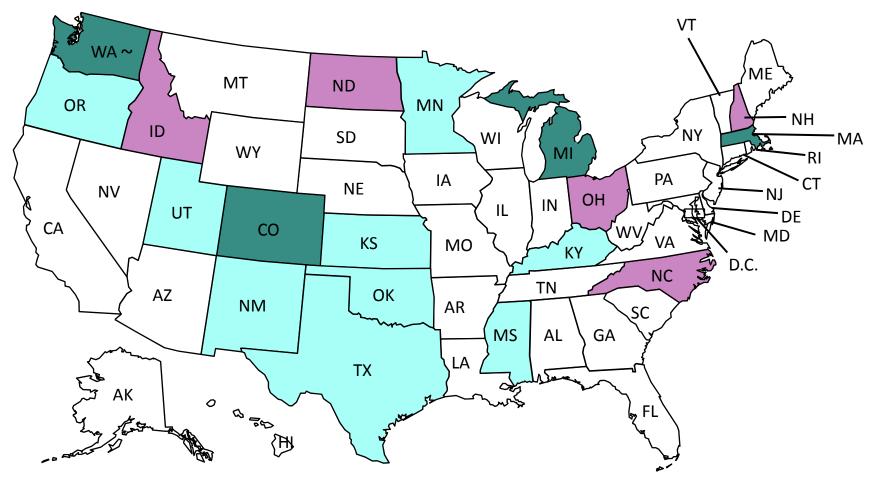
What is the foundation for effective tobacco control programs?

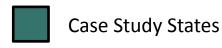


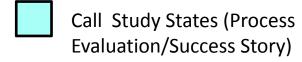
Methods To-Date

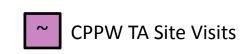
- Previous case study in 8 year chronic disease program infrastructure development project other than tobacco control
- Review of public health and tobacco control literature
- Data from state tobacco control programs (n=18)
- Review of infrastructure model by experts

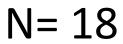
OSH CPPW Evaluation Sites



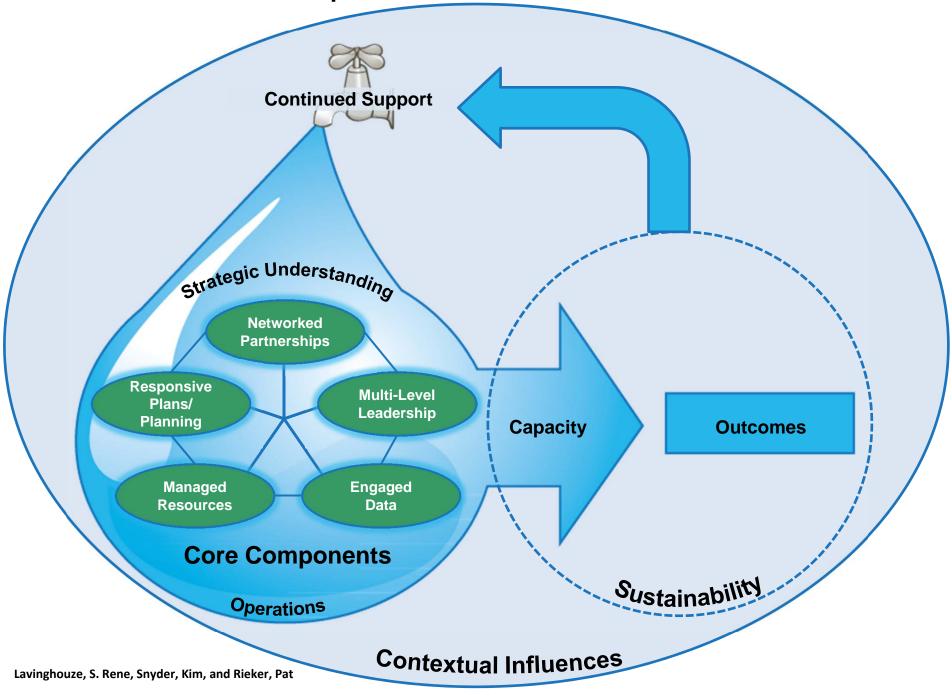


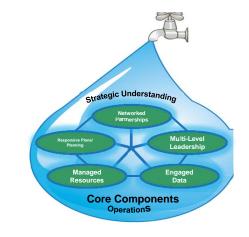






Component Model of Infrastructure





Networked Partnerships

Diversity Nurtured beyond "fundee"

of organizations, content

Fit program needs, structure, areas & groups

and political context

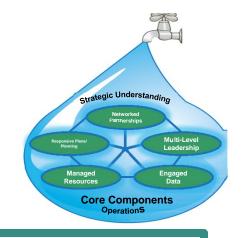
Multiply the work program can

accomplish

Relationships take time to mature

Fill different roles

Selected examples of defining characteristics



Multi-Level Leadership

Connected to a vision, plan or direction

Formal and informal

leadership

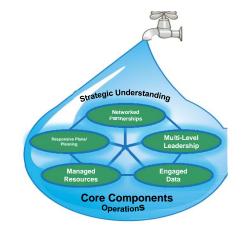
Includes champions

People and their expertise

Ownership of programs at multiple levels

Dynamic process

Succession planning



Engaged Data

Use of data

Igniting passion

Increase program visibility

Facilitates evolution of initiatives and overall sustainability

Attract partners

Secure and manage scarce resources

Knowledge management

Ready communication

Strategic Understanding Networked Partherships Responsive Plans' Multi-Level Leadership Managed Engaged Data Core Components OperationS

Managed Resources

Diversified funding

Staff expertise

streams

Technical assistance

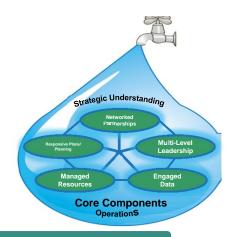
Leveraging

Training

Integration

Coordination

Responsive Plans/Planning



Dynamic Education and recruitment

tool

Evolving

Progress yardstick

Responsive

Living document(s)

Flexible

Specific goals, objectives, actions, time frames, and

Shared ownership

resources

Direction/roadmap

Evidence-based and context

appropriate

Used, doesn't sit on a shelf

